

Shoreline Response Centre (SRC)



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Criteria for SRC set-up

- Tier 3 incident
- Beyond the resource capability of LA ('s)
- Central Government support required
- Must be agreed / endorsed by MCA
- Smaller scale incidents may require a response centre similar to an SRC



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Why use a different structure?

- NCP command and control structures for maritime incidents
- Links to response cells – MRC and SCU
- Can be long drawn out and technical
- Some aspects of response may link to parallel structures e.g. major public health threat



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Once SRC is agreed:

- LA take the lead
- LA provides accommodation etc
- LA provide and finance their own resources
- All MCA resources and support (including those which MCA may contract in) are made available to LA ('s) free of charge



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Role of the SRC

- Co-ordinate and lead the on-shore response
 - Determine the extent of the problem
 - Agree a strategy and priorities
 - Initiate response
 - Obtain and allocate resources
 - Determine methods of waste disposal
 - Monitor progress
 - Brief elected members, Ministers, VIPs, media



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Structure of the SRC

- Three primary functional teams
 - plus support teams
- Headed by the Local Authority
 - Members from different organisations with appropriate expertise
- Important that the SRC acts as a single unit
 - Remove affiliation to parent organisation



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Shoreline Response Centre

- How many people required in SRC?
 - (core team only)
 - ROSE BAY – 40-50
 - BRAER - 40 - 60
 - SEA EMPRESS – 50-70
- Plus many hundreds in the field



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Structure of the SRC

MANAGEMENT TEAM

Strategy sub-group

Media and public relations team

TECHNICAL TEAM

Waste management

Health and Safety

Administration team

PROCUREMENT TEAM

IT and comms team



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The Management Team

MANAGEMENT TEAM

Strategy sub-group

Media and public relations team

TECHNICAL TEAM

Waste management

Health and Safety

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PROCUREMENT TEAM

IT and comms team



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Management Team function

- To assess the threat, determine priorities, define strategy and objectives
 - Liaise with Environment Group (EG)
- Monitor progress against the agreed strategy and adjust as necessary
- Agree press releases and attend press briefings
 - Focal point for briefing of elected members, Ministers, VIPs, media, public



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Management Team

- Management structure to:
 - Determine appropriate strategy
 - Best deployment of resources
 - Technical reasonableness
 - Waste minimisation
 - Best incorporation of environmental advice to the clean-up ops overall on a site by site basis
 - Resist knee jerk reaction



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Management Team members

- LA designated Chief Oil Pollution Officer, MCA and Chairs of the various Teams/Groups, as a minimum
 - ITOFF, Oil Company by invitation
- Essential that members of the team have the authority to agree actions and spending
 - Who here would be with management team?
 - Who in your authority would chair?



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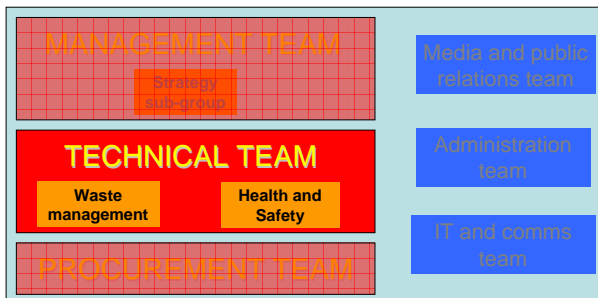
Management Team Strategy sub-group

- To identify short-term and medium-term issues for each of the Teams to consider
- Timescales of 1-3, 3-10 and beyond 10 days
- Agree strategy with Management Team and report back on progress



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The Technical Team



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Technical Team function

- Determine appropriate clean-up techniques
- Allocate resources
- Communicate decisions to local Beachmasters
- Monitor the progress of operations and brief the Management Team
- Draw up a waste disposal plan
- Ensure Health and Safety requirements are met



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Technical Team members

- MCA, District Liaison Officers, Environmental Regulator, LA Waste Disposal Officer, Health and Safety Officer, Contractors, HMCG, Police, ITOPF, UKPIA, UKOOA, Oil Company
- Members of this team must be knowledgeable on beach clean-up, waste disposal, H&S and be able to provide local knowledge
- Chair = Local Authority or MCA



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Technical Team sub-groups

- Waste management
 - Temporary storage & final disposal
- Health and Safety (workforce)
 - Ensures procedures are in place and Beach Masters briefed



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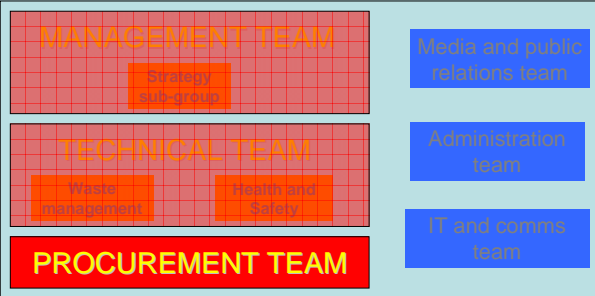
The Waste Sub-Group Actions

- Advise to minimise waste production
- Ensure waste segregation
- Anticipate waste volumes
- Develop temporary storage areas
- Develop intermediate storage sites
- Identify recovery/treatment/disposal options
- Manage the transportation of waste



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The Procurement Team



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Procurement Team

- Function
 - Obtain the necessary resources and dispatch them to the agreed beaches
 - Monitor the levels of deployed resources
 - Recover and re-deploy resources as they become surplus to requirements
 - Inform the Technical Team of any resources shortfall
 - Ensure that finances and/or contracts are available to implement the decisions of the Technical Team



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Procurement Team members

- Local Authority, MCA, Environmental regulator, Oil Company, County/District Finance Officer
- Members must be aware of resources available and how they can be contracted



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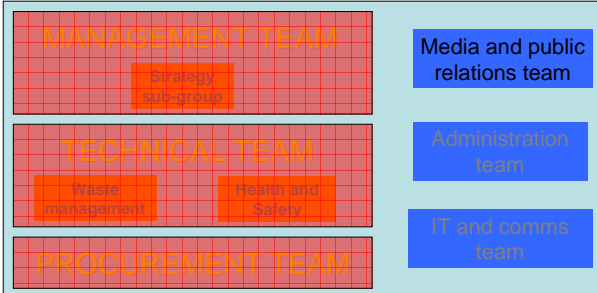
Record Keeping and Cost Recovery

- Exhaustive records essential
- What we did, and why, with what, how much
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- Otherwise – we may jeopardise cost recovery



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Media and public relations team



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Media and Public Relations team

- Act as the focal point for the media and public interest
- Produce draft press statements for the Management Team
- Arrange interviews in consultation with the Management Team
- Manage the press briefing room outside the SRC



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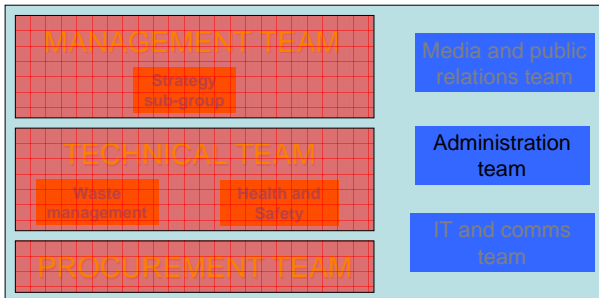
Media Team Members

- Local Authority, MCA, Government News Network, Oil Company
- Likely to be under-staffed
- This group must limit the media / public interference with the operations of the SRC



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Administration team



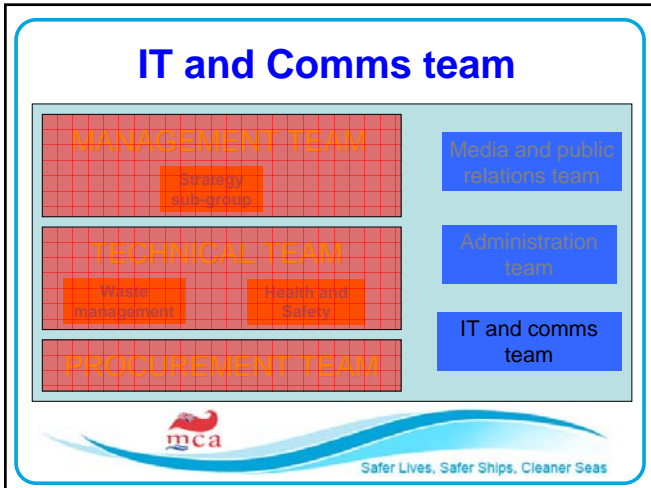
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Administration team

- Incident Room Controller
 - To ensure all in-coming and out-going messages are logged and circulated
- Incident Board Logger
 - Maintain an up to date incident board and charts/maps
- Team/Group Note Takers
 - To keep a record of all decisions taken, and how the decisions were made, by the various groups
- Security



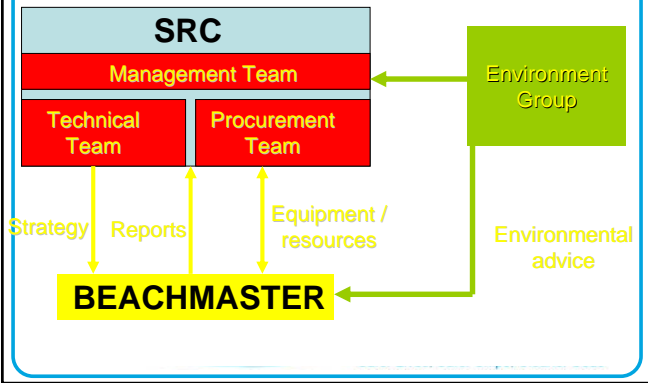
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- ### IT and comms team
- Database system for recording information
 - IT for communications (Internet)
 - Communication with the Marine Response Centre and Salvage Control Unit
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- mca**
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- ### The role of the Beachmaster
- The SRC is the 'executive function' of shoreline clean-up
 - A Beachmaster is the operations manager at the front line of the response
 - Implements the clean-up strategy devised by the SRC
 - Reports back to the SRC on progress and problems
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- mca**
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Communications in shoreline clean-up



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